

**From:** Bruce Tong  
**To:** Microsoft ATR  
**Date:** 1/23/02 9:16am  
**Subject:** Microsoft Settlement

I'm a software developer at a small company in S. E. Ohio who specializes in nursing education software but who also consults for local businesses. The big companies (Microsoft, Sun, etc.) have no idea who we are, and this opinion is unsolicited.

It is my opinion choice and competition needs to be restored to the desktop operating system market. If this is left to normal market forces, it will be 10 years before the situation will change. To accomplish this, I would break up Microsoft into 3-4 identical companies. Give each of the companies \_all\_ of Microsoft's current technologies and divide Microsoft's other assets equally.

In my eyes, the desktop operating system market would then have no majority player. The various MS children would have to compete to sign deals with hardware vendors and service providers, instead of the current situation where Microsoft can demand terms from those organizations.

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Bruce Tong | Got me an office; I'm there late at night.  
Sr. Software Engineer | Just send me e-mail, maybe I'll write.  
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zztong@pugsly.ev.net | -- Joe Walsh for the 21st Century